

RBM/B21/2021/MIN.1

Geneva, 31 January 2022

21ST MEETING OF THE RBM PARTNERSHIP TO END MALARIA BOARD - MINUTES

Videoconference, Friday, 3 December 2021, 15.00-18.00 CET

ATTENDANCE LIST

See Annex 1

The Board Chair welcomed the participants to the 21st Board Meeting and asked for volunteers to join the Board meeting decision points drafting committee. Drs Lal, Mpanju-Shumbusho, Reddy, Wallace and Ms Goldman Van Nostrand volunteered to support with this task.

I	ADOPTION OF THE PROVISIONAL AGENDA OF 18 NOVEMBER 2021	RBM/B21/2021/DP01
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See Annex 2

Decision Point 01 – Adoption of the agenda

The RBM Partnership to End Malaria Board unanimously adopted the provisional agenda RBM/B21/2021/DP01.

a Apologies

The Board Chair announced that apologies had been received from Drs Kamwi and Roses.

b	Declarations of Interest – Status and Update of 29 November 2021	RBM/B21/2021/RP01
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The Board Chair was pleased to note that all outstanding Declarations of Interest had been received and asked if Board Members had anything to declare. No additional declarations were made.

The RBM Partnership to End Malaria Board took note of this information.

II ADOPTION OF THE 20TH BOARD MEETING MINUTES AND SUMMARY OF BOARD DECISIONS AND VOTING SINCE LAST MEETING OF 18 NOVEMBER 2021

RBM/B21/2021/DP02

Decision Point 02 – Adoption of the 20th Board Meeting minutes and Summary of Board decisions and voting since last meeting of 18 November 2021

The RBM Partnership to End Malaria Board adopted the 20th RBM Partnership Board Meeting minutes.

The RBM Partnership to End Malaria Board took note that no decisions or voting were taken since the 20th RBM Partnership Board Meeting.

III UPDATES

RBM/B21/2021/RP02

The Board Chair expressed the delight that it was finally possible to revert to the regular *Updates* section of the meeting, after the stabilization of the challenges encountered throughout 2021.

a. Updates from the CEO

See Annex 3

By means of slides, **the CEO** shared a high-level summary of the 2021 achievements by the RBM Partnership Secretariat, as well as HR updates. Despite the challenges caused by the COVID-19 pandemic and RBM's financial situation, successful progress had been made in the first year of implementing the RBM Partnership's strategic plan 2021-2025.

Looking ahead, the main areas of focus include: (1) the urgent need to confirm the second ARMPC Co-chair and secure an interim ARMPC Manager for Q1-Q2 2022, (2) reliance on Partners through the Innovation and Access Workstream and RBM Working Groups to undertake global innovation activities and (3) the need to mobilize resources beyond 2023, and replenish the strategic reserves with the help of the Board and funding partners.

b. Updates from PC Co-chairs

The Board Chair welcomed Mr Jenkins, new ARMPC Co-chair currently leading the ARMPC alone, and on behalf of the Board, thanked the former ARMPC Co-chair, Ms Elizabeth Ivanovich and wished her all the best.

1. Updates from ARMPC

See Annex 4

By means of slides, **Mr Jenkins** recalled the remit of the ARMPC, presented its updates on 2021 achievements and priorities for 2022. Mr Jenkins stressed that bringing onboard a second Co-chair was important to reinforce the current ARMPC resource challenges. Mr Jenkins expressed his gratitude to the Partners that had been providing significant support to the work of ARMPC in the preceding weeks.

The Board Members provided the following comments/guidance:

- Expressed the gratitude and appreciation to the ARMPC for its important work;

- Confirmed that the ARMPC is critical for the malaria community and especially for the resource mobilization efforts prior to the next Global Fund replenishment conference in 2022;
- Shared that India may host the Senior Official Meetings most likely in November or December 2022, and requested that this event be added to the list of advocacy opportunities for 2022;
- Advised to highlight the specific roles of countries in view of the rapid shaping of advocacy and resource mobilization;
- Recommended the creation of a short-term malaria dedicated campaign to further strengthen the positioning of malaria in the current challenging environment;
- Stressed that it was paramount to focus on the high-level messaging around the current and future pandemic preparedness and notably to specifically distinguish how malaria's platform, amongst others, has a unique comparative value and contributes to the overall aim;
- Recalled successful examples of several outbreak rapid response systems previously developed to help eliminate malaria over the past decade, which were being reused to control the ongoing COVID-19 pandemic;
- Noted the proposed 2022 messaging on opportunity but not as much on the risk and setbacks and encouraged ARMPC/SCPC to reflect on the overall situation to amplify and enhance the opportunity messaging put forward.

Mr Jenkins agreed with and took note of the comments and guidance provided. Mr Jenkins confirmed that ARMPC intended to ensure that hearing directly from countries was part of its 2022 workplan, in close collaboration with CRSPC. Mr Jenkins concurred that it was important to consider, in close collaboration with SCPC, the creation of a short-term malaria specific campaign, either as an extension to the Zero Malaria Starts With Me or as a separate campaign to contribute to the successful Global Fund replenishment.

2. SCPC Updates

See Annex 5

By means of slides, **Ms Fishman** recalled the remit of the SCPC, presented its updates on 2021 achievements and priorities for 2022 to continue driving success stories in the malaria fight.

Ms Fishman invited Board Members to express interest in serving as spokespeople. Ms Fishman also invited Board Members to share with the SCPC information on any relevant events/opportunities in 2022 for bringing malaria to the broader issues. Ms Fishman stated that for the unfunded 2022 aspirational activities, the SCPC would be reaching out to Partners to share their resources, on behalf of the RBM Partnership, to enable RBM to continue being an aligned and global Partnership despite the ongoing financial challenges.

The Board Members provided the following comments/guidance:

- Applauded the achievements and work of the SCPC despite the challenges encountered in 2021;
- Shared that SEARO, via the WHO India office, is planning to host a meeting around the World Malaria Day in April 2022 on the lessons learned from the elimination demonstration projects;
- Reiterated the importance and value of country engagement and recommended to further reflect in this regard;
- Reiterated the suggestion to create a short-term campaign on the position of the RBM Board, either as an extension to the Zero Malaria Starts With Me or as a separate campaign to support the RBM Partnership with its resource mobilization efforts and strengthen its positioning;
- Recommended to liaise with the leads of the Global Fund delegations to ensure sufficient visibility of malaria in the forthcoming Global Fund replenishment conference and beyond;

- Encouraged the Partnership to develop a narrative on the vaccine inequity following the historic WHO recommendation of the RTS,S malaria vaccine providing a major scientific breakthrough with a potential to save thousands of lives;
- If necessary, offered to strengthen SCPC/Global Fund malaria team liaison.

Ms Fishman took note of the comments and guidance provided. Ms Fishman concurred that engagement with countries was paramount and was pleased that her Co-chair, Ms Djibo, based in Senegal, as well as Partners on the African and Asia Pacific continents, and in the Americas, helped to facilitate this close collaboration and partnership. Ms Fishman confirmed that SCPC were in close collaboration with the Global Fund team to bring the full strength of the malaria community into support of the Global Fund replenishment in 2022, with a deep focus on the pandemic preparedness. Ms Fishman also confirmed that the SCPC would continue working on the messaging to complement WHO narrative and optimise and scale up the currently available malaria tools.

3. CRSPC Updates

See Annex 6

By means of slides, **Dr Renshaw** recalled the remit of the CRSPC, presented its updates on 2021 achievements and priorities for 2022.

In 2021, CRSPC focused on supporting countries to mitigate against the impact of the COVID-19 pandemic. Despite major bottlenecks, the vast majority of malaria campaigns took place as planned, and stockouts of essential commodities were minimized through early procurement. Resource mobilisation support was also prioritised to address the increasing cost of malaria programming, as well as to fill gaps.

Dr Renshaw reported that, in 2022, CRSPC will start providing support to countries and regions to initiate the process of the New Funding Mechanism 4 Global Fund funding applications including malaria and RSSH (CHWs/data for decision making) and positioning malaria at the forefront of Pandemic Preparedness and Response.

The Board Members provided the following comments/guidance:

- Applauded and expressed the gratitude for CRSPC work in the challenging environment, and for being a great enabler to remove bottlenecks at national and regional levels.

c. Update on the Data Initiative

See Annex 7

By means of slides, **Dr Gonzalez Andino** recalled the background for the creation of the Data Initiative, presented the project structure, the 2021 achievements, as well as emphasized the challenges experienced. Professor Gonzalez Andino stressed that the success of the priorities identified for 2022 depend on how the users consider the platform, as well as on the signature of data sharing agreements and continuation of the project funding. Professor Gonzalez Andino highlighted that the current challenges include the slowing down of data entry due to the requirement of Zenesys intervention with related significant costs.

Professor Gonzalez Andino invited Board Members to visit the dashboard at: <https://endmalaria.org/dashboard>

In response to **Dr Mpanju-Shumbusho**, **Dr Gonzalez Andino** explained that the platform should support countries in (1) attracting the attention of the global community to their main gaps and bottlenecks and (2) raising awareness of the civil society and advocates on the real time challenges the countries are facing.

The RBM Partnership to End Malaria Board took note of this information.

IV GOVERNANCE

a Finance Committee report RBM/B21/2021/RP03

See Annex 8

By means of slides, the Finance Committee Chair, **Dr Reddy**, presented the key messages from the Finance Committee report:

- 2021 expenditure is USD 8.8 million, representing 78% of the budget approved in July 2021;
- End of the 2021 balance is projected at just over USD 27 million;
- 2022 budget is USD 12 million;
- At the end of 2022, USD 0.5 million is projected in pooled funding, and approximately USD 6.85 million in earmarked funding;
- A marginally positive cashflow is foreseen at the end of 2023;
- Funds need to be raised for 2024.

See Annex 9

By means of slides, **Ms Phiri** presented the details of the financials up to the end of 2023 and confirmed that all assumptions had been based on the best estimates. Ms Phiri highlighted the urgent need to reconstitute the reserves as well as to source funds for 2024 and beyond. Although the guidelines for the reserves had been approved, the strategy for their reconstitution was pending. Ms Phiri noted that whilst the cost allocation guidelines were being applied to donor agreements, the Secretariat was awaiting feedback from the Global Fund relating to 2022 and beyond. Based on the information presented, the Secretariat requested the Board's approval of the workplan and budget 2022.

The Finance Committee Chair, **Dr Reddy**, thanked the Secretariat for the good work and confirmed that the Finance Committee had reviewed the proposed 2022 workplan and budget and supported the figures therein. The Finance Committee applauded the priority 2 activities identified by the Secretariat and recommended that it was not appropriate to automatically proceed with those activities should additional funding become available and that such requests for approval should be addressed to the Board given the fact that there were no sustainability or reserve funds.

In response to **Dr Mpanju-Shumbusho**, the CEO confirmed that the costing of the RBM Partnership Strategic Plan 2021-2025 had been deprioritized due to the lack of funding.

Dr Jamet stressed that it was important to clearly present the difference between *the funding commitments at the end of the year* and *the closing cash balance* to avoid any misunderstanding of the cashflow figure. **Ms Phiri** explained that RBM tracked the funds balance by referring to the signed agreements in force, from the start date of agreements to the end in 2023. Payments were broken down as per the schedule contained in the agreements against the expenditure.

The RBM Partnership to End Malaria Board took note of this information.

b UNOPS functional review updates

The Board Chair referred to the update on the UNOPS functional review that had been shared as a pre-read, whilst recalling that there had been no change in the amount of UNOPS direct costs since the 20th Board Meeting.

The RBM Partnership to End Malaria Board took note of this information.

c Board rotation update from the Board Selection Committee (BSC) RBM/B21/2021/DP03

See Annex 10

By means of slides, the BSC Chair, **Dr Wijnroks**, presented an update on the Board rotation and the BSC recommendation on the appointment of 4 new Board Members. Dr Wijnroks recalled that Dr Kamwi's term of office would end at the conclusion of the 21st Board Meeting, and that the terms of office of the current Board Chair, Dr Lal, Dr Mpanju-Shumbusho, Dr Reddy, Dr Roses and Mr Sy would be ending in 2022.

Dr Reddy invited Board Members to volunteer joining the Finance Committee, which urgently needed to replenish its membership following recent Board rotations. **Dr Jamet** volunteered.

Given the financial background of Mr Charles, **the Board Chair** recommended extending an invitation to him to join the Finance Committee.

Dr Wijnroks proposed inviting Mr Nguyen, Head of Business Financial Controlling & Administration at The Global Fund to Fight AIDS, Tuberculosis and Malaria, to join the Committee as an Adviser.

The Board Members expressed their sincere appreciation to Dr Kamwi for his outstanding contributions during his term of office on the Board and commended the BSC on the selection of excellent candidates to join the Board.

Decision Point 03 – RBM Board Member Selection

The RBM Partnership to End Malaria Board approved the recommendations of the Board Selection Committee (BSC) and appointed the following individuals to the Partnership Board:

- Sherwin Charles for a term of 3 years effective 6 December 2021 until 6 December 2024.
- Marian W. Wentworth, Nassar Al Mubarak and Gladys Antonieta Rojas de Arias for a term of 3 years with the effective date to be confirmed at the May 2022 Board Meeting.

The Board expressed its sincere appreciation to Richard Kamwi for his service as the RBM Partnership Board Member.

d Appointment of new ARMPC Co-chair

See Annex 11

By means of slides, **Ms Balocova** presented the summary of the selection process for appointing a new ARMPC Co-chair and shared the recommendation to appoint Ms Tara Bracken.

After discussion, **the Board Members** thanked Ms Elizabeth Ivanovich for her outstanding contributions as ARMPC Co-chair during her term of office, and suggested appointing Ms Bracken for a 9-month period¹ whilst launching another call for nominations in Q1 2022 to attract a candidate from a malaria endemic country.

In reply to **the CEO, the Board Chair** confirmed that the Board was able to sign off exemptions to the Bye-Laws to accommodate for extraordinary situations such as the urgent need to appoint the second ARMPC Co-chair for a term of 9 months rather than for a full term of 3 years.

Decision Point 04 – Appointment of new ARMPC Co-chair

The RBM Partnership to End Malaria Board unanimously approved the appointment of Ms Tara Bracken, effective immediately, for an interim one-year term as Co-chair of the Advocacy & Resource Mobilisation Partner Committee. This interim appointment follows the departure of Ms Elizabeth Ivanovich to allow for immediate support in the critical period of the Global Fund Replenishment.

Noting that advocacy leadership from implementing countries is of paramount importance to the Partnership, the Board requests the Secretariat to vigorously solicit applications for a new Co-chair in early Q1 of 2022, with the goal of appointing a Co-chair for a full three-year term by Q2 of 2022, ideally from a malaria-affected country. In accordance with the Bye-Laws, the Partner Committee will shortlist up to three members and present these nominations to the Partnership Board for final selection and approval. The Board specifically endorses a period of overlapping terms with three Co-chairs in 2022 to allow for effective coverage and a smooth transition.

The Board expressed its sincere appreciation to Ms Elizabeth Ivanovich for her service as ARMPC Co-chair.

V	WORKPLAN AND BUDGET 2022 OF 30 NOVEMBER 2021	RBM/B21/2021/DP05
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See Annex 12

By means of slides, **Ms Phiri** presented the key points on the 2022 budget assumptions including the request to the Board to approve the 2022 budget of USD 12,022,270 million to fund the priority activities. Ms Phiri shared the detailed view of the projected income versus the proposed budget. Ms Phiri recalled the previous budgets to demonstrate that the 2022 proposed budget was within a reasonable threshold, whilst noting that the travel line had reduced by 85% in comparison with previous budgets.

See Annex 13

By means of slides, **Mr Boslego** recalled the workplan development process and presented an overview of the proposed 2022 workplan activities for the Board's input and ensuring strategic alignment with the mission and vision of the RBM Partnership, and for the approval of the workplan and budget 2022.

The Board Chair and **Dr Reddy** stressed that if new funding were to be available, the 2022 workplan would need to return the Board for the reprioritization of aspirational activities.

¹ The period has been revised to 1 year when finalising the Decision Point.

Decision Point 05 – RBM Workplan and Budget 2022

The RBM Partnership to End Malaria Board approved the proposed RBM Workplan and Budget 2022 amounting to USD 12,022,270 and tasked the Secretariat with their implementation.

The Board recognizes that the Secretariat has also identified a series of “Priority 2 activities” totaling USD 1.108 million. However, as there are currently no funds to support the Priority 2 activities, and no Sustainability or Strategic Initiatives Reserves in place, implementation of these, and any other activities not included in the USD 12.02 million workplan and budget, will require Board approval.

VI AOB

Dr Jamet referred to the 19th Board Meeting during which Mr Kieran Daly had offered Bill and Melinda Gates Foundation’s (BMGF) help to fund the position of a resource mobilization consultant within the RBM Secretariat. Dr Jamet confirmed that the CEO and Mr Thuraisingham had discussed this matter a few days previously and that the BMGF was no longer able to provide additional funding outside of its current grant to RBM.

The Board Chair requested the Secretariat to identify possible 2022 dates for holding at least 1 Board meeting in April/May and the other in November/December and revert to the Board with a Doodle.

VII CONCLUDING REMARKS

The Board Chair expressed the special gratitude to the Partner Committee Co-chairs, the Secretariat and UNOPS for the preparation of and attendance at the 21st Board Meeting.

[Ms Balocova, Ms Boaron, Mr Boslego, Dr Diallo, Ms Fishman, Ms Foss, Dr Gonzalez Andino, Ms Phiri, Dr Renshaw, Ms Scanlon, Dr Wayessa left the meeting.]

VIII CLOSED SESSION: DISCUSSION BETWEEN BOARD MEMBERS ONLY

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ATTENDANCE LIST

RBM Board Members

1. **BARAKAT Maha, Board Chair**
2. **WIJNROKS Marijke, Board Vice Chair**
3. ALONSO Pedro (WHO)
4. CHIMUMBWA John
5. CHIZEMA Elizabeth
6. DARE Lola – *partial attendance*
7. JAMET Helen
8. LAL Altaf – *partial attendance*
9. LAOTHAVORN Juntra
10. MPANJU-SHUMBUSHO Winnie
11. PANJABI Rajesh – *partial attendance*
12. REDDY David
13. SY As – *partial attendance*

RBM Board Members Absent with an Apology

1. KAMWI Richard Nchabi
2. ROSES Mirta

RBM Ex Officio Board Members

1. FOSS Yngvil, UNOPS

Alternates / Advisers

1. FILLER Scott, Adviser to Marijke Wijnroks
2. GOLDMAN VAN NOSTRAND Lisa, Adviser to Altaf Lal
3. KESTERTON Amy, Adviser to Helen Jamet
4. MATTA Issa, WHO Alternate
5. THURASINGHAM Chrishan, Adviser to Helen Jamet
6. WALLACE Julie, Advisor to the Board Chair

Invitees

1. FISHMAN Michal, SCPC Co-chair
2. JENKINS Gareth, ARMPC Co-chair
3. RENSHAW Melanie, CRSPC Co-chair

RBM Secretariat

1. **DIALLO Abdourahmane, CEO**
2. BALOCOVA Magdalena, Operations Manager
3. BOARON Lilya, Assistant to the CEO / Board Affairs
4. BOSLEGO Matthew, Policy Specialist
5. GONZALEZ ANDINO Sara, Data Initiative Manager
6. PHIRI Mercy, Finance Manager
7. SCANLON Xenya, SCPC Manager
8. WAYESSA Daddi, CRSPC Manager

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RBM/B21/2021/**DP01**

Geneva, 18 November 2021

PROVISIONAL AGENDA

21ST MEETING OF THE RBM PARTNERSHIP BOARD

Teleconference

3 December 2021, 15.00-18.00 CET

- | | | | |
|------------|------------|---|--------------------------|
| <i>5m</i> | I | ADOPTION OF THE PROVISIONAL AGENDA | RBM/B21/2021/DP01 |
| | a | Apologies | |
| | b | Declarations of Interest: status and updates | RBM/B21/2021/RP01 |
| <i>5m</i> | II | ADOPTION OF THE 20TH BOARD MEETING MINUTES AND SUMMARY OF BOARD DECISIONS AND VOTING SINCE LAST MEETING | RBM/B21/2021/DP02 |
| | III | UPDATES | RBM/B21/2021/RP02 |
| <i>5m</i> | a | Updates from the CEO | |
| <i>45m</i> | b | Updates from PC Co-chairs: | |
| | | 1. ARMPC | |
| | | 2. CRSPC | |
| | | 3. SCPC | |
| <i>10m</i> | c | Update on the Data Initiative | |
| | IV | GOVERNANCE | |
| <i>20m</i> | a | Finance Committee report | RBM/B21/2021/RP03 |
| <i>10m</i> | b | UNOPS functional review updates | |
| <i>10m</i> | c | Board rotation update from the Board Selection Committee (BSC) | |
| <i>5m</i> | d | Appointment of new ARMPC Co-chair | |

V RBM WORKPLAN AND BUDGET 2022

30m a Workplan and budget Presentation

RBM/B21/2021/**DP03**

VI AOB

5m - 2022 Board meeting dates

5m **VII CONCLUDING REMARKS**

25m **VIII CLOSED SESSION (BOARD MEMBERS ONLY)**

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03 December 2021

CEO Update to the RBM Partnership Board

21st RBM Partnership Board Meeting

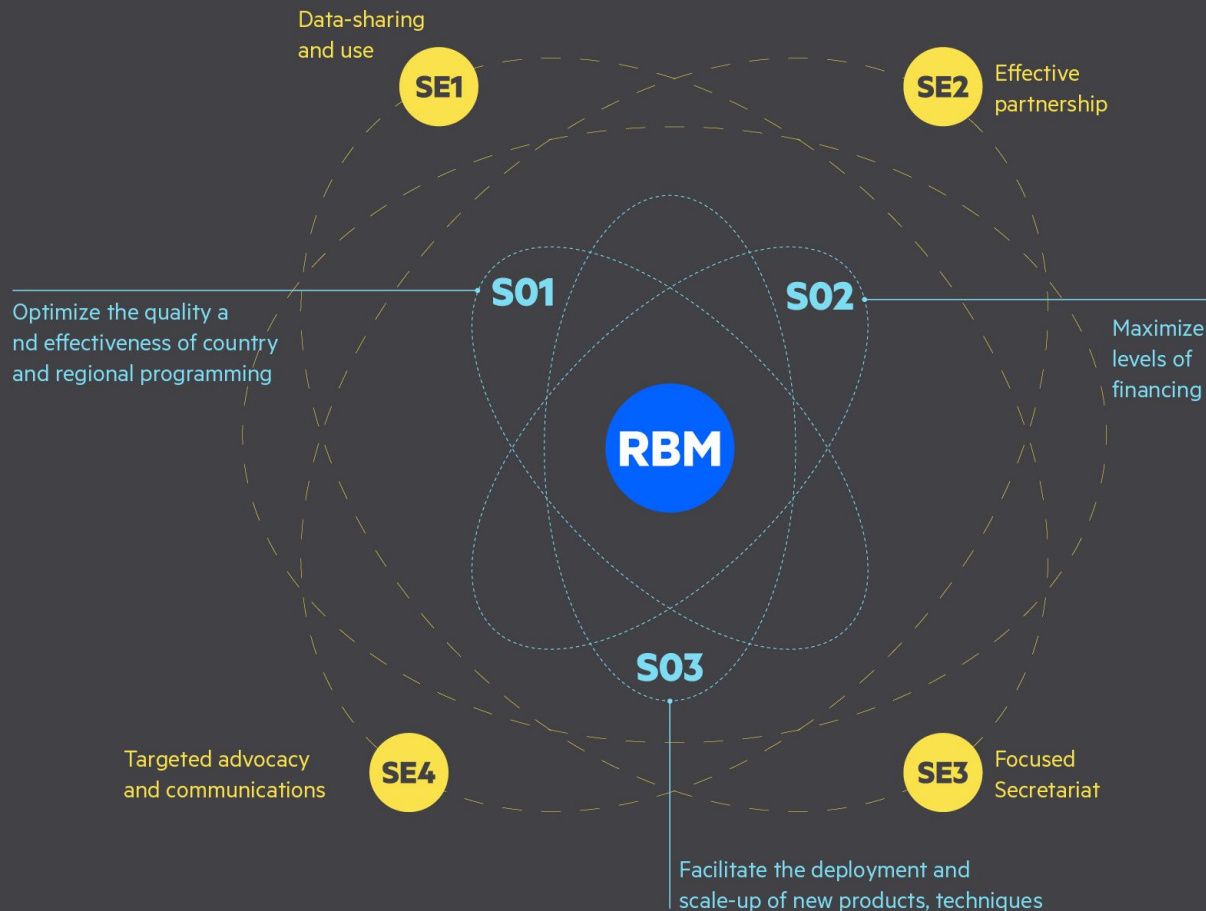
Strategy framework 2021–2025

Strategic Objectives

Cross-cutting Strategic Enablers

Mission

To convene and coordinate an inclusive, multisectoral response to control, eliminate and ultimately eradicate malaria.



2021-2025 Strategic Plan: First implementation year

Key successes:

- **Sustaining support** to malaria-affected countries through COVID-adapted practices in the CRSPC
- **Expansion and responsive improvement** of the Global Malaria Dashboard, engaging new partners and convening high-level quarterly calls
- **Keeping malaria high on the political agenda** through creative implementation of prioritized communications and advocacy activities despite financial constraints
- **Resolving** the financial gap and securing funds through 2023

2021-2025 Strategic Plan: First implementation year

Key challenges:

- **Reduced funding for activities** due to cash flow gap in Q1-Q3, increased prioritization of activities at current level of funding
- **Human resource constraints** due to layoffs of key personnel, contributing to a documented reduction in staff morale and feelings of job insecurity
- **Lack of costed implementation plan** for the Strategy and resources to support all Strategic Objectives and Enablers

Looking ahead:

- **ARMPC capacity:** Urgent need to confirm second Co-chair, remaining steps to secure interim ARMPC Manager for Q1-Q2 2022 for adequate coverage during Global Fund Replenishment preparations
- **Need to determine Innovation approach:** Lack of allocated funding toward global innovation activities will require partners to lean-in through Innovation and Access workstream, RBM Working Groups
- **Long-term financial security:** No funding secured beyond 2023, with very limited carryforward, and need to replenish strategic reserve

ARMPC and SCPC coverage - Q1-Q2 2022

Gaps:

- **ARMPC Manager** contract terminated in October 2021, new **Chief Advocacy & Comms Officer** set to start in July 2022
- **ARMPC Sr Officer** contract terminated in October 2021, **SCPC Officer** contract ending in December 2021, new **Advocacy & Comms Sr Officer** set to start in January 2022

Key risks:

- Lack of high-level advocacy guidance and coordination capabilities at the Secretariat to support Global Fund Replenishment preparations (ARMPC workplan)
- Lack of coordination support for advocacy and communications (ARMPC and SCPC) if Advocacy & Comms Sr Officer start is delayed or unsuccessful. Lack of handover period in the approved restructuring plan.

ARMPC and SCPC coverage - Q1-Q2 2022

Process:

- ✓ Convene **Bridging Support Working Group** (Secretariat, PC Co-chairs, Donor reps)
- ✓ Identified MVP Terms of Reference for ARMPC Interim Manager
- ✓ Identified viable consultancy contract modality options
- ✓ Reach out to candidates to confirm interest and availability
- ✓ **Lead Partner identification:** Two very engaged partners have signalled availability. ALMA recommended due to ability to cover overhead costs and short administrative process time.
- ✓ **Resource mobilization:** BMGF and RBM/ARMPC held calls with key advocacy partners to mobilize sufficient resources, which will be pooled.

Next steps:

Interim ARMPC Manager - Final steps (December 2021):

- **Confirm candidate selection:** Based on candidates' confirmed interest and availability, profile alignment with TOR, and considerations from lead partner, if any.

Advocacy & Comms Senior Officer:

- **Recruitment on-track:** Candidates shortlisted, interviews held on 2 December. On-track for January start date.
- **Lack of handover:** Signalled by SCPC as a risk.
- **Mitigation:** Exploring options to ensure handover between SCPC Officer and new role in Q1 2022.

Chief Technical Officer and Chief Advocacy & Comms Officer:

- TOR formal classification by UNOPS HR and vacancy advertisement in process for both positions
- Expected start date on 1 July 2022



Advocacy & Resource Mobilization Partner Committee Update

ARMPC overview

Leadership:

- **Co-chair:** Gareth Jenkins, MNMUK. Second Co-chair submitted for appointment by the RBM Partnership Board.
- **Management:** Interim ARMPC Manager recruitment underway (Q1-Q2). Recruitment of Chief Advocacy and Communications Officer to provide support from July 2022.

Roles & Responsibilities:

- Identify key political opportunities to maximize resource mobilization, progress key initiatives, and lay a foundation for broader engagement through convening and coordination of partners.

ARMPC challenges and prioritization

Challenges

- Staffing and Co-chair capacity reduced in Q4
- Lack of activity budget

Approach

- Integration across PCs, particularly with SCPC global activities
- Leaning on key partners

Prioritization

- Ensuring a successful 7th Global Fund Replenishment
- Kigali Summit on Malaria & NTDs
- Scoping opportunities for public investment in research and innovation

Ensuring a successful 7th Global Fund Replenishment

Rationale

- Contributions through the Global Fund represent approximately **40% of annual funding** for malaria.
- Endemic country and key donor market economies have been greatly impacted by the ongoing COVID-19 pandemic.
- Low Income, Complex Operating Environment, and High Burden to High Impact countries rely heavily on Global Fund grants to sustain programmes
- Strategy, Messaging & Core Arguments, Donor engagement, endemic country engagement, campaign workstream

Indicative approach

Support and enable the Global Fund secretariat (GFS) and work closely with host country government

Develop and deploy evidence-based materials to show the impact of the GF on malaria, pandemic preparedness, and other related priority arguments for governments.

Create platforms for donor government representatives and influencers to engage with malaria as an issue

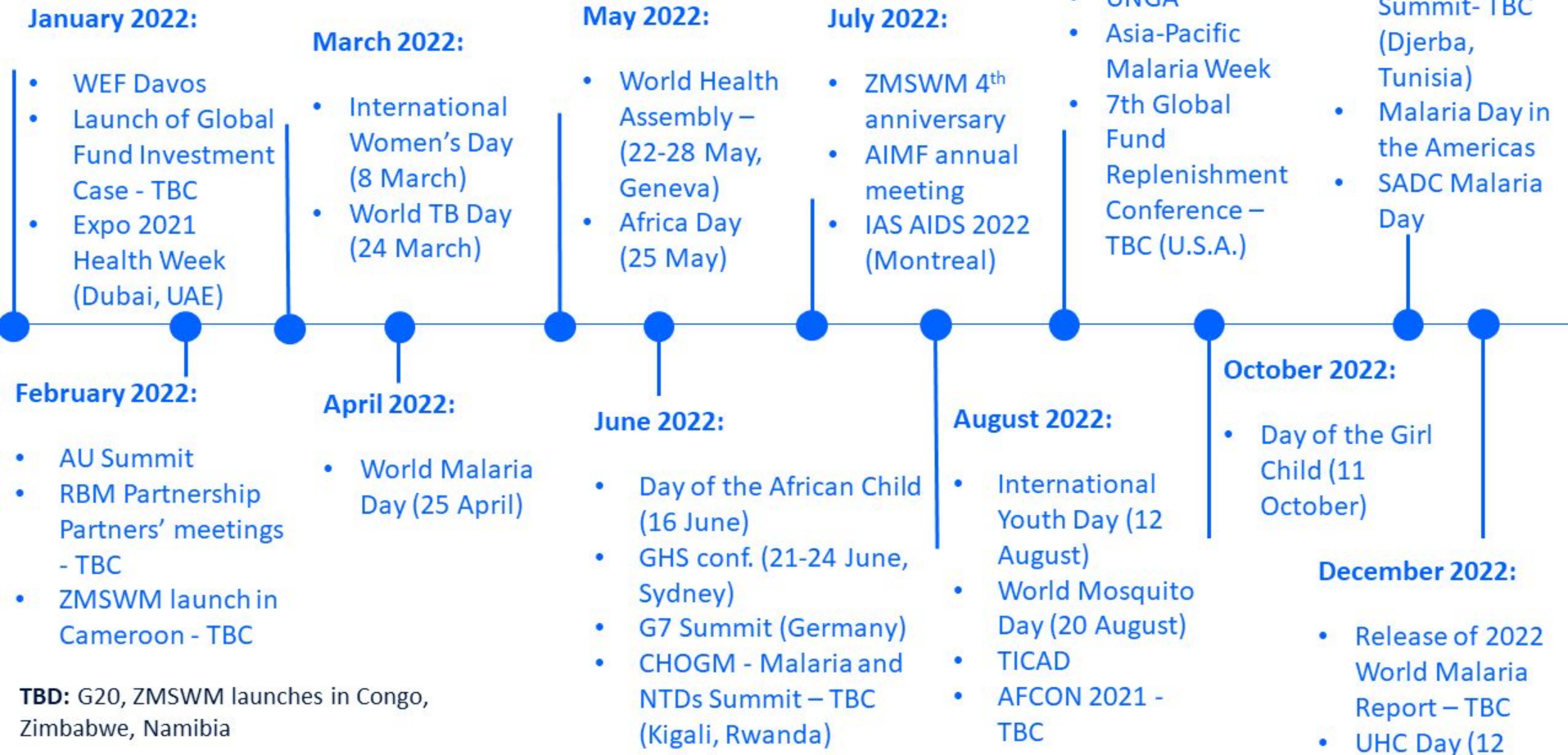
Support Civil Society actors in endemic countries to engage with donor countries and to achieved national DRM solidarity pledges

Utilise public media and communications tools to raise the visibility of malaria as an issue throughout the year, with targeted activities around key moment e.g. WMD

Cross-Partner Committee Working Group

- Strategy (ARMPC, SCPC, CRSPC)
- Messaging & Core Arguments (ARMPC, SCPC, CRSPC)
- Donor engagement, (ARMPC-led)
- Endemic country engagement, (CRSPC-led)
- Campaign workstream (SCPC-led)

Key Moments for Advocacy & Communications Engagement





DELIVER THE PROMISE

END MALARIA & NEGLECTED TROPICAL DISEASES

Kigali Summit on Malaria & NTDs

- Adjacent to the postponed **2020 CHOGM in Kigali Rwanda**; providing a platform for world leaders to publicly recommit to fight these diseases.
- New date expected Q2-Q3 2022

Objectives

- Platform for malaria-endemic countries to call for increased resources and political will to get back on track ahead of the GF replenishment
- Highlight success stories and best practices from malaria programmes during COVID pandemic
- Engage multisectoral, private sector, and development partners for cross-sector partnerships, especially in the field of innovation

Cross-Cutting Themes for Advocacy & Communications

- Investments in malaria strengthen pandemic preparedness & response
- Role of optimizing and accelerating delivery and development of new and existing innovations
- Malaria's connection to the broader SDGs (gender, climate, UHC)
- Role of country ownership & real-time data use



Strategic Communications Partner Committee Update

The objective of the **RBM Strategic Communications Partner Committee (SCPC)** is to translate the overarching objectives of the Partnership into specific, aligned and inspirational messages that catalyze action.

1

Shape a global narrative and align the global community to communicate and reinforce the benefits of ending malaria and what it takes – political will, funding, innovation, programmatic changes, etc.

2

Create and coordinate events and campaigns to increase awareness and to drive actions that will accelerate ending malaria.

3

Connect malaria to the broader sustainable development agenda and build inclusive and multi-sectoral coalitions to increase financial and political support

4

Enhance sustainability of malaria advocacy efforts at global and country levels to catalyze and hold leaders accountable for actions that will accelerate ending malaria

2021 Highlights

Despite unprecedented challenges due to the Secretariat's financial situation and the COVID-19 pandemic, the SCPC engaged partners to ensure that malaria remained high on the global agenda.



Over 350 mentions in target media and over 100M people reached on social media



Over 60 Partner organizations engaged, World Malaria Day delivered a 1:100 ROI



Development of key narratives on malaria innovation, malaria & climate change, malaria & gender



4 countries (DRC, Malawi, Mali, Namibia) launched ZMSWM → 23 countries joined the campaign by end of 2021

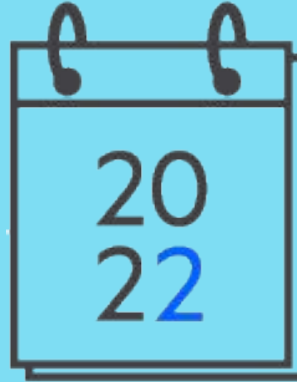


2022 Priorities

**Changing narrative
post 2021 World
Malaria Report**

**Global Fund 7th
Replenishment**

**Commonwealth and
Francophonie Summits**



**Zero Malaria Starts
with Me campaign
(including Draw the
Line Against Malaria
and Zero Malaria
Business Leadership
Initiative)**

World Malaria Day

**Malaria-free
certifications**

Cross-Cutting Themes for Advocacy & Communications

- Investments in malaria strengthen pandemic preparedness & response
- Role of optimizing and accelerating delivery and development of new and existing innovations
- Malaria's connection to the broader SDGs (gender, climate, UHC)
- Role of country ownership & real-time data use

Opportunities for Partners' and Board Engagement in 2022

Given the limited financial and staff resources in 2022, the SCPC will prioritize high-impact deliverables and leverage Partners' support to drive some of the planned activities. In particular, we would welcome additional engagement on:

- Board members acting as spokespeople (for Partnership-led events and media opportunities)
- Identifying low-input, high-impact opportunities for the RBM Partnership to be involved in relevant partner-led activities (e.g. UHC Coalition, Healthy Cities Healthy People)
- Identifying specific activities under the 2022 Workplan & Budget where partners can lean in on behalf of the RBM Partnership (e.g. youth champions training, regional malaria days, etc.)

January 2022:

- WEF Davos
- Launch of Global Fund Investment Case - TBC
- Expo 2021 Health Week (Dubai, UAE)

March 2022:

- International Women's Day (8 March)
- World TB Day (24 March)

May 2022:

- World Health Assembly – (22-28 May, Geneva)
- Africa Day (25 May)

July 2022:

- ZMSWM 4th anniversary
- AIFM annual meeting
- IAS AIDS 2022 (Montreal)

September 2022:

- UNGA
- Asia-Pacific Malaria Week
- 7th Global Fund Replenishment Conference – TBC (U.S.A.)

November 2022:

- Francophonie Summit- TBC (Djerba, Tunisia)
- Malaria Day in the Americas
- SADC Malaria Day

February 2022:

- AU Summit
- RBM Partnership Partners' meetings - TBC
- ZMSWM launch in Cameroon - TBC

April 2022:

- World Malaria Day (25 April)

June 2022:

- Day of the African Child (16 June)
- GHS conf. (21-24 June, Sydney)
- G7 Summit (Germany)
- CHOGM - Malaria and NTDs Summit – TBC (Kigali, Rwanda)

August 2022:

- International Youth Day (12 August)
- World Mosquito Day (20 August)
- TICAD
- AFCON 2021 - TBC

October 2022:

- Day of the Girl Child (11 October)

December 2022:

- Release of 2022 World Malaria Report – TBC
- UHC Day (12 December)

TBD: G20, ZMSWM launches in Congo, Zimbabwe, Namibia

03 December 2021

Questions and comments



Country & Regional Support Partner Committee Update

Country & Regional Support Partner Committee

The CRSPC provides a platform to engage the RBM Partnership community in coordinating support to countries and regions as they execute their malaria control and elimination programmes

Support is based on country demand and is tailored to suit the requirements, existing capacity and partner support

The CRSPC operates a triage mechanism to ensure that support does not compete with or duplicate existing mechanisms that are working effectively

Consultants are sourced from within the region where they are working (south south collaboration)

CRSPC Roles and Responsibilities

1

Technical Strategies and Implementation Plans

Role of the CRSPC

Co-ordinate support for the development and validation of technically sound, implementable, country-led malaria control and elimination strategies, and sustained financial plans

Example support provided

- Malaria Programme Reviews
- Updating National malaria strategic plans
- Regional strategies and plans

2

Resolve Implementation Bottlenecks

Co-ordinate an early warning system that **identifies bottlenecks** both proactively and reactively and implement a rapid response mechanism to support countries to overcome these implementation bottlenecks

- COVID-19 mitigation
- Planning and implementing campaigns (LLINs, SMC, IRS)
- High Burden High Impact
- Emergencies and upsurges
- Zero Malaria Starts with Me!
- Data sharing for joint problem solving

3

Resource Mobilisation

Co-ordinate and provide technical assistance and implementation support for comprehensive financial gap analyses, development of funding proposals and investment requests, fostering country coalitions, and coordinating engagement with donors at all levels to address bottlenecks and gaps

- Financial gap analyses
- Global Fund funding requests
- Identifying flexibility within existing sources of funding
- Innovating financing including End Malaria Funds

1 Support countries in the design of quality, prioritized programmes at country and regional levels

Support the design of quality, prioritized programmes at the country level

- In collaboration with WHO, CRSPC provided support to 4 countries in developing NSPs and in conducting MPRs
 - CRSPC have supported 5 countries in the Malaria Matchbox implementation to identify and address barriers in CRG
-
- Align malaria planning with the broader health and development agenda, and support to resource mobilization.
 - Opportunity to incorporate a mix of new tools and best practices, including strategy to ensure access to everyone.
 - Enable countries to design policies, set new targets and improve their coordination systems, including incorporation of CRG programming

Building regional capacity in Africa and Southeast Asia

- Regional bodies: EAC (GLMI), SADC and E8, SaME, and SEA were supported in the development of the Malaria Strategic plans, coordination activities, and others
 - Recruitment of focal points in EAC, SADC and WAHO to enhance regional capacity
-
- Align malaria planning with the broader health and development agenda, and support to resource mobilization.
 - Mainstream malaria in the agenda of the regional economic communities including at Head of State, minister and technical level

Support provided

Impact

2 Facilitate timely access to implementation support to address bottlenecks and gaps

Implementation support to address bottlenecks and gaps

- 44 implementation supports were provided to countries and regions through international and local consultants and facilitation of in-country dialogue
- These include planning ITN, SMC and IRS campaigns in the context of the COVID-19 pandemic and working to support continuity of care by addressing resource gaps and commodity stock outs
- Other support included development of communication and behaviour change strategies, launch and implementation of Zero Malaria Starts with Me campaigns, addressing upsurges and emergencies

- Support has helped to mitigate against the impact of COVID-19

Support provided

Impact

COVID-19 continues to disrupt malaria control programmes



Commodity delivery times continue to be at least 2 months longer than before COVID-19 and countries have faced stock outs for case management as well as delays to campaigns.



Countries are reporting that domestic resources originally committed to malaria have been diverted to the fight against COVID-19



The cost of delivering commodities has increased and we expect commodity prices to increase in 2022 – especially for LLINs

CRSPC Support

Essential Commodity Tracking: Tracking supply availability in countries (ACTs, RDTs, artesunate, LLINs, IRS, SMC commodities) and working to troubleshoot filling of gaps as they arise including resource mobilization, airlifting of commodities and splitting deliveries where required in close collaboration with PMI and the Global Fund and encouraging early procurement

Addressing Bottlenecks: Regular multi-partner check-ins with countries to track and problem solve as real time malaria programming bottlenecks arose including addressing upsurges, supporting countries in reprogramming and resource mobilization to address gaps, and working together across the partnership

Advocacy: Linking to political level as required to advocate against delays in campaigns and to sustain malaria programming

2 Support countries to Implement HBHI

Countries continued to implement the major activities in the four response elements

- Political Will
- Strategic Information to drive impact
- Better guidance, policies and strategies
- Coordinated national malaria response

In 2021, RBM and WHO organised quarterly partner coordination calls with HBHI countries to review the status of implementation of these activities

All HBHI countries in Africa have been using their malaria scorecard management tools

Mozambique and **Uganda** have launched their End Malaria Councils and Funds and **Tanzania**, **Nigeria**, **Cameroun**, **Burkina Faso** and **DRC** are at an advanced stage of launching to keep malaria high on the national financing and development agenda

Enhanced parliamentary engagement in malaria e.g. Tanzania

Sub-national Stratification has been mainstreamed into NSPs, MPRs and GF funding applications for ALL HBHI countries

Zero Malaria Starts with Me launched in 9 HBHI countries

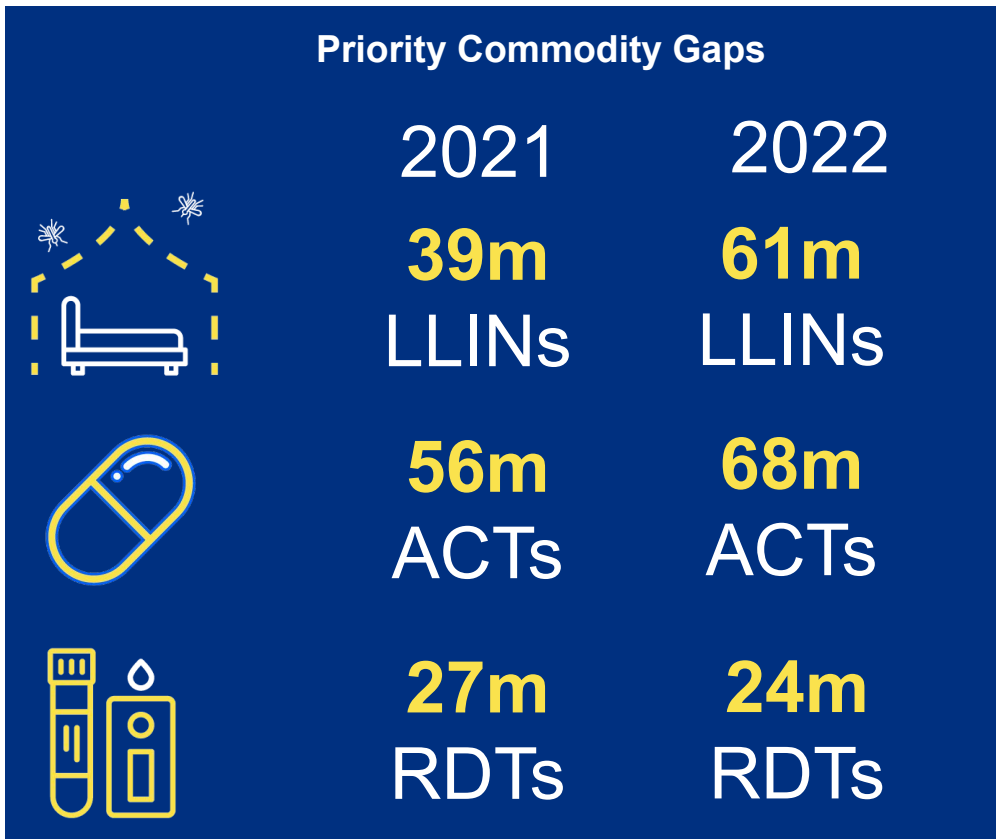
Enhanced resources have allowed switch to PBO nets and expansion of SMC and CHWs

3 Support countries with mobilizing and prioritizing domestic and other resources

- In 2021 CRSPC supported 3 countries and the E8 in their Global Fund Funding Requests and 3 countries in the grant making process
- CRSPC supported 7 countries in developing the C19RM proposal for additional funding for COVID-19 response and provided remote review of proposals.
- The country gap analysis for 2021-2023 period was compiled by CRSPC is available on RBM website. . . .
- Updated gap analysis revealed that 95% of highly and moderately endemic countries mobilised sufficient resources to cover their LLIN, IRS, SMC and case management gaps in 2021

Support provided

Impact



Four virtual sub-regional malaria programmes and partners meetings were organised in 2021

- Almost all countries and many of the malaria partners participated in these virtual meetings
- The meetings gave the opportunity for the countries to share best practices, challenges in mitigating the impact of COVID-19 on malaria intervention
- RBM presented the Global malaria dashboard
- The meeting was also an opportunity to inform countries on the current malaria prevention control tools, perspectives to better plan and implement – updates from WHO
- Countries were able to present the TA needs for 2022

Priority Activities for 2022

Ensure countries have sufficient funding, capacity and political commitment to implement their National plans

1

Technical Strategies and Implementation Plans

- Support to MPRs and NSPs
- Support to the Malaria Matchbox implementation
- Support to Regional Economic Communities in strengthening the implementation of regional Initiatives and coordination
- Document best practices

2

Implementation Support

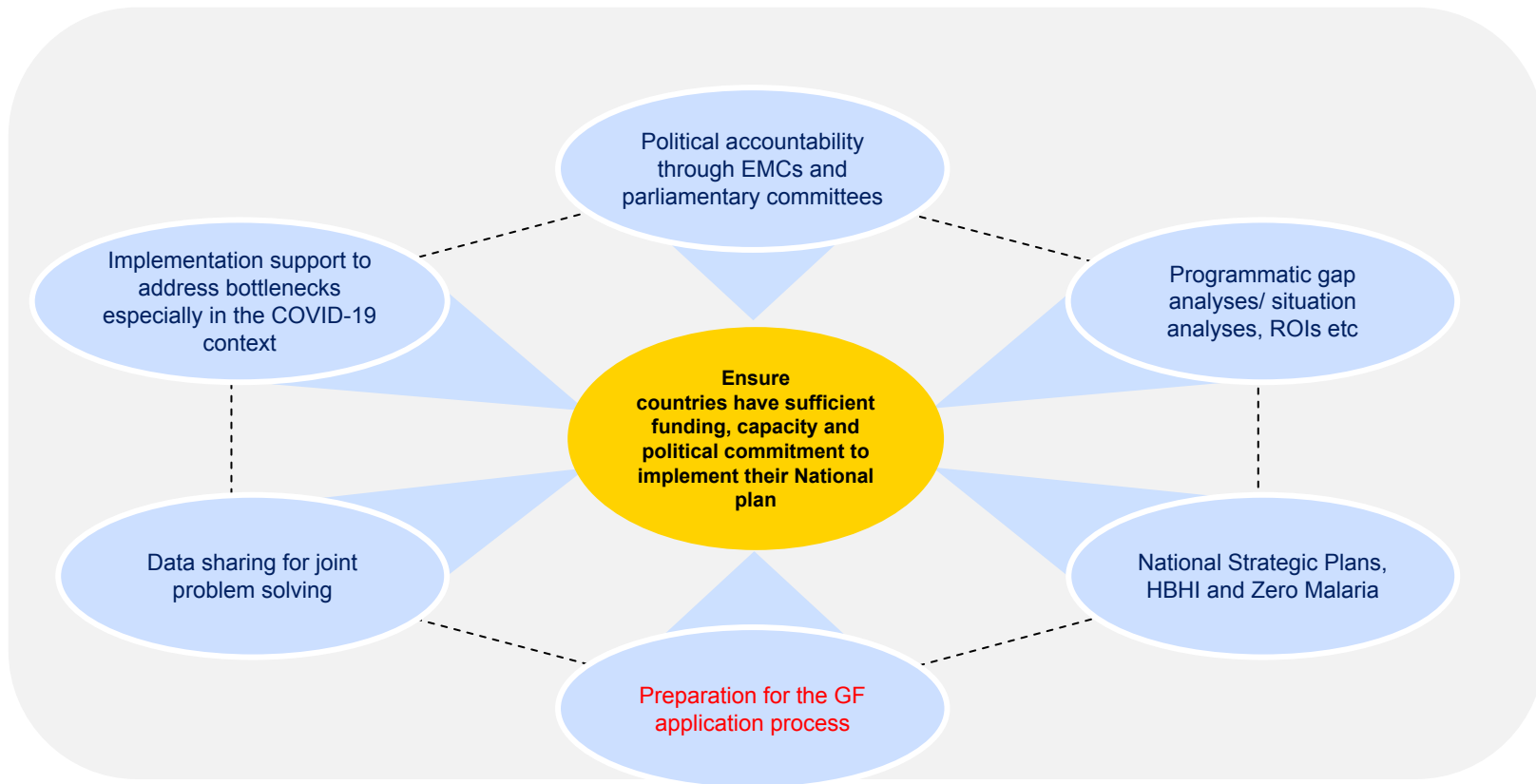
- Continue to support countries to mitigate the impact of the COVID-19 pandemic including support to address malaria upsurges, implement campaigns and address stock-outs
- Support to address bottlenecks
- Data sharing to facilitate joint problem solving
- Support implementation of HBHI approach and Zero Malaria Starts with Me campaigns

3

Resource Mobilisation

- Support Countries to initiate the process of NFM4 - GF funding applications including malaria and RSSH (CHWs/data for decision making) and positioning malaria at the forefront of PPR.
- Political accountability through EMCs and parliamentary committees
- Domestic Resource mobilization including through EMFs

Priority Areas for CRSPC in 2022



40

03 December 2021

Questions and comments

The background of the slide is a blue-tinted photograph of two young children, a boy and a girl, smiling. The image has a fine, grid-like texture overlaid on it, and the entire scene is bathed in a deep blue light.

Data Initiative & Global Malaria Dashboard

In 2021, COVID-19 continued to put the global malaria response at risk

- ◆ Lockdowns in supplier countries,
- ◆ Changing priorities of manufacturers,
- ◆ Disruptions to the global supply chain
- ◆ Social distancing
- ◆ Travel Banning
- ◆ PPEs



**Potential
cancellations/ delays
of campaigns**



**Supply chain
disruptions**



**Increased need for
TA**

Better data coordination helped to keep the response on track



Countries Conducting IRS Campaigns in 2021

36

4 Currently At Risk or Off Track

Countries Conducting SMC Campaigns in 2021

13

2 Currently At Risk or Off Track

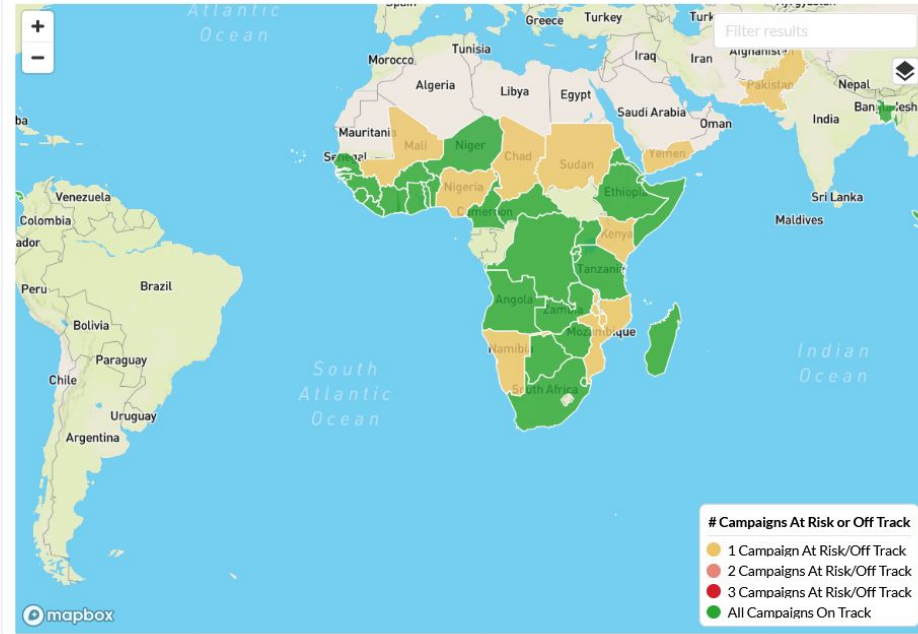
Countries Conducting LLIN Campaigns in 2021

23

5 Currently At Risk or Off Track

2021 Global View: SMC, LLIN, IRS Campaigns At Risk or Off Track

Source: CRSPC Tracker



Data Initiative

Country-centricity

Countries escalate challenges

Data ownership

Respect country data ownership

Future action orientation

Monitoring with focus on empowering future country capacities

Global Action focus

Data and action driven response from global stakeholders
quarterly

Continuous data improvement

Best available data with explicit acknowledgement of its flaws;

Process evolution

Continuously improve dashboards and associated processes

Fills a GAP on data centric global coordination:

- 1) Limited opportunities for countries to bring current challenges to the attention of the global stakeholder ecosystem,
- 2) Limited visibility on global near real-time data on the community



Tier 1 Priorities

1. SECURE FUNDING FOR SPECIFIC GAPS

Providing visibility on funding gaps at national level, by intervention

2. SUPPORT COUNTRY-LEVEL OUTBREAK RESPONSE

Codified outbreak response and enable reactive and predictive outbreak procurement (e.g., through enhanced weather forecasting)

3. PREVENT AND MANAGE STOCK OUTS ACTIVELY

Monitor and predict stock at the country level to ensure sufficient levels

4. ENSURING CAMPAIGNS ARE ON TRACK

Monitor campaigns timing and prompt quick interventions to mitigate risk and minimize epidemics

5. INCREASE FUNDING ABSORPTION

Provide visibility on country-level absorption for action in case of underspending

Tier 2 Priorities

1. SUPPORT NEAR ELIMINATION AND ELIMINATION COUNTRIES

Sustain resource mobilization by identifying gaps extending geographical coverage

2. SUPPORT URGENT TECHNICAL AND IMPLEMENTATION NEEDS

Provide countries with platform to raise key technical needs

3. OPTIMIZE UTILIZATION OF NEW DRUGS/TOOLS

Monitor adoption of new norms, standards, products or intervention

4. FOSTER DATA QUALITY

Improve quality of reported data over

5. COORDINATE KEY INTERACTIONS AND MILESTONES FROM COUNTRY TO GLOBAL LEVEL

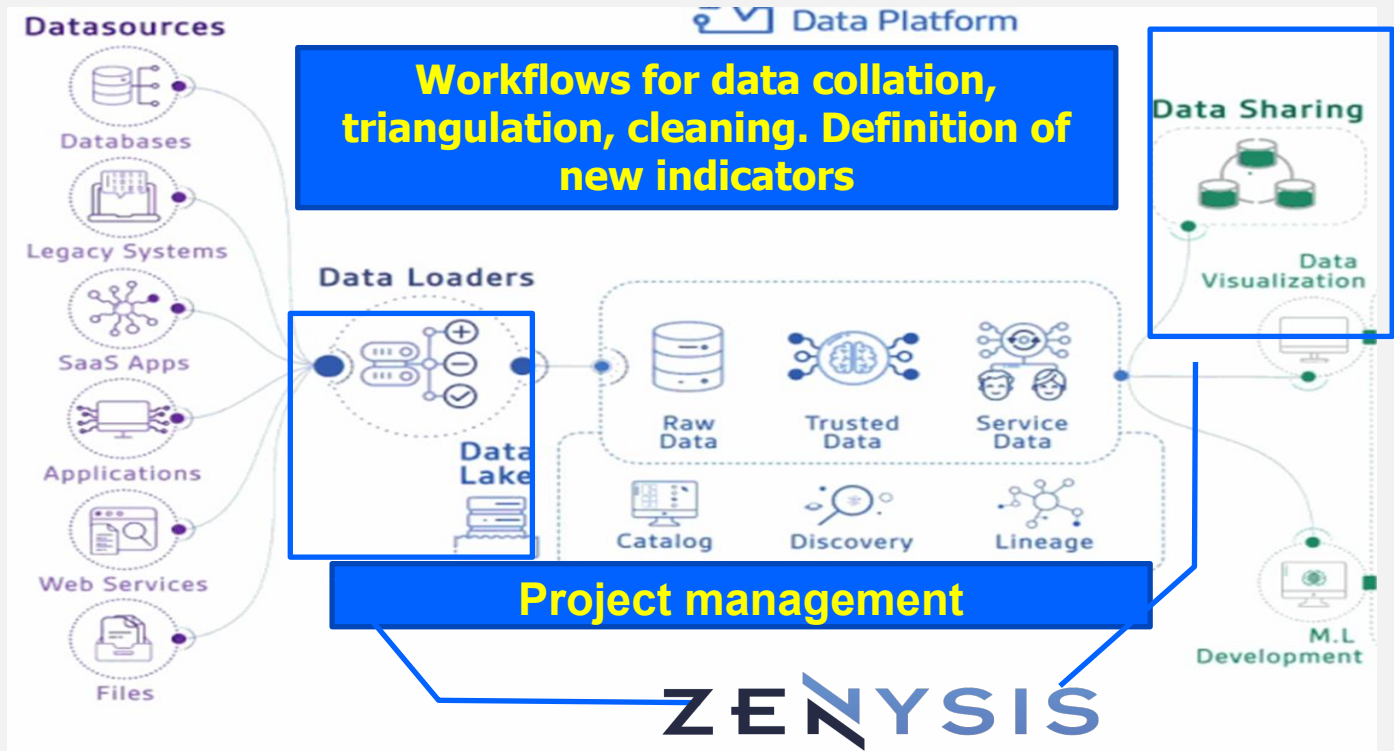
Enable countries to align stakeholders' processes to minimize load, simplify reporting

Critical Actions

Project Structure (1.5 RBM staff + Countries + Secretariat + Partners + CRSPC)

Data sources identification and selection, DSA

Design of Dashboards, visualizations, platform navigation



From Minimum Viable Product to all Tier 1 Priorities



T1 Priorities:

- 1) Supply Chain Dashboard (*Manage stock outs*)
- 2) Campaign Dashboard (*Campaigns on Time*)

T2 Priorities:

- 3) TA Dashboard (*Support technical & Implementation needs*)
- 4) Epidemiology Dashboard



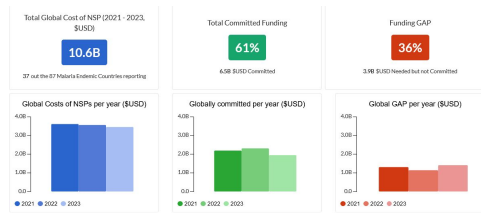
T1 Priorities

- 1) Programmatic/Financial GAPS Dashboard
- 2) Global Fund Dashboard (*Increase funding absorption*)
- 3) Initiating Data Integration to support outbreak response – CHAI/Weather Data



T1 Priorities:

- 1) Risk Dashboard (Outbreak response)
- ## T2 Priorities:
- Support near elimination and elimination countries
 - Foster Data Quality
 - Utilization of new drugs/tools/Coordinate key interactions



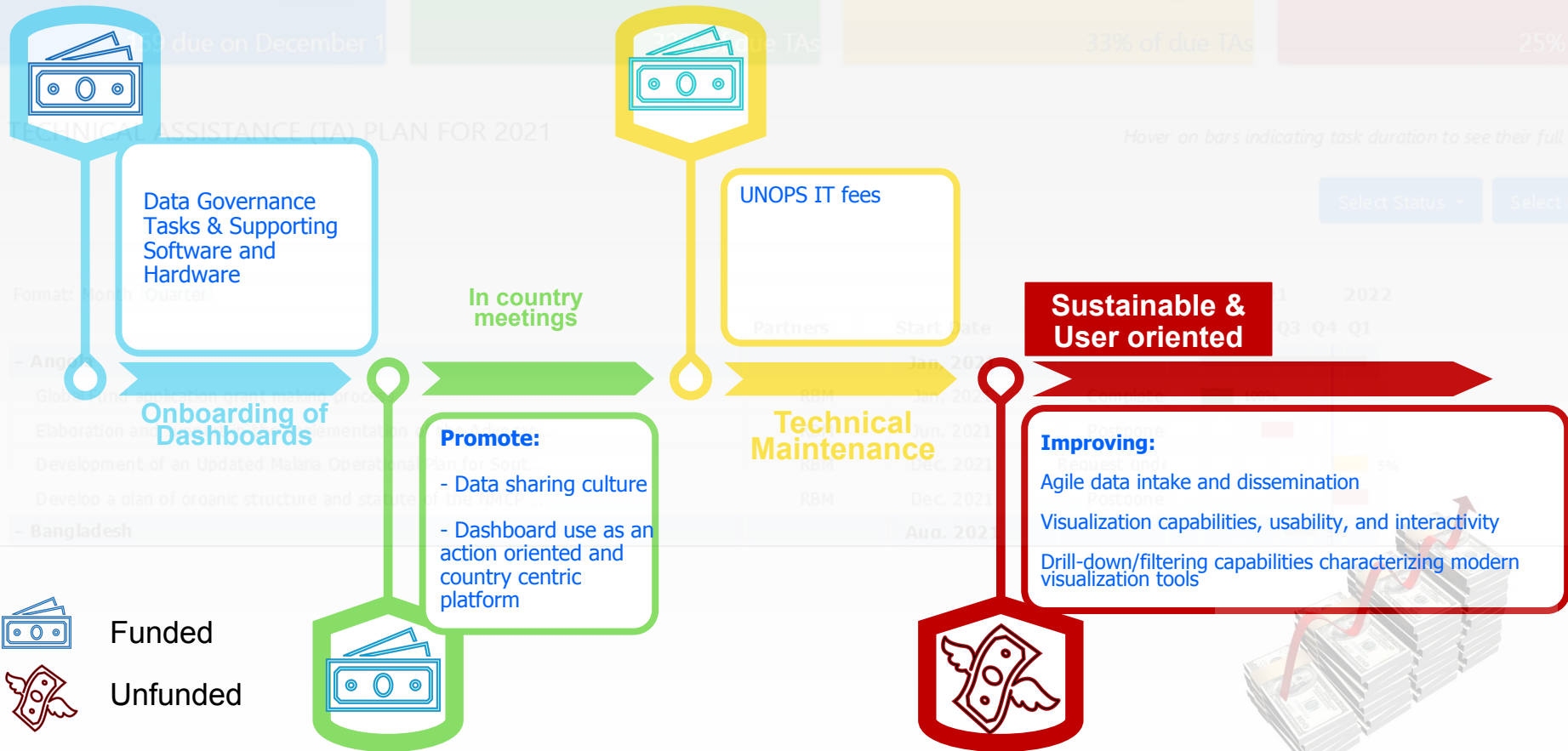
2020 - MVP

2021

2022

- All Dashboards Redesigned
- TA Dashboard fully developed in-house
- New datasets to existing Dashboards (MMV, AMP)
- Data Quality assessments and automated workflows
- Usability, responsiveness and interactivity issues

Funded and Aspirational Activities



RBM

Data Updates require
Zenysis intervention

Open-Source Data
Not accessible as CSV/Excel/Sheets

ZENYSIS

Reliable,
timely
and user
friendly

High
Impact

Sustainable
Data
Initiative

Decrease
Cost

Secure
funding



03 December 2021

Thank you, to find out more visit
<https://endmalaria.org/dashboard>

Finance Committee report Item IV.a. of the provisional agenda

RBM Partnership Board Meeting
3 December 2021

RBM Partnership Finances as at 31 October 2021

Key Messages:

1. For 2021, pooled fund and earmarked accounts are projected to end with positive balances.
2. For 2022 and 2023, at assumed budget levels versus forecasted revenue, a positive funds balance is projected across both earmarked and pooled accounts through end of 2023.
3. Urgent need to reconsite the reserves, as well as to secure resources for 2024 and beyond.

Consolidated funds position-Oct 2021

Pooled funds

Total funding by Oct 2021, USD 6.8m

Less projected expenditure, USD 2.4m

Projected carried forward balance by end of financial year 2021, USD 4.4m

Earmarked funds

Total funding Oct 2021, USD 28.6m

Less projected expenditure, USD 5.7m

Projected carried forward balance by end of financial year 2021, USD 22.9m

Total funding Oct 2021, USD 35.4m

Less projected expenditure, USD 8.1m

Projected carried forward by end of financial year 2021, USD 27.3m



2022/2023 funding and cash forecast

Key assumption:

1. USAID funding for 2022 has been signed. The agreement runs through 30 September 2022 and needs to be extended to avoid a gap in the implementation the 2022 Workplan.
2. USAID confirmed that the agreement will be extended in early 2022 and Board is requested to approve the workplan on this basis.

RBM funding forecast for 2022 and 2023

Donor	2021 Closing balance	2022	2023
USAID, CRSPC	5,957,224	5,000,000	
USAID, Pooled Funds	240,285	1,000,000	
TGF, RSPC	1,214,410	2,295,074	5,700,864
BMGF, Pooled funds	289,856	1,495,009	1,427,304
BMGF, Data Initiative	148,892	598,772	598,772
TGF, HR SI	317,017	542,596	481,707
TOTAL	8,167,684	10,931,451	8,208,647

SUMMARY FUNDING FORECAST

Donor	2021 Closing balance	2022	2023
Pooled	530,141	2,495,009	1,427,304
Earmarked	7,637,543	8,436,442	6,781,343
Total	8,167,684	10,931,451	8,208,647

Consolidated Cash forecast -2022,2023

	Cash balance as at 1st January 2021	Cash projected to be received in 2021	Projected expenditure 2021	Projected cash on hand YE 2021	Projected cash on hand YE 2022	Cash forecasted to be received 2022	Expenditure forecast 2022	Projected cash on hand YE 2022	Projected cash on hand YE 2023	Cash forecasted to be received 2023	Expenditure forecast 2023	Projected cash on hand YE 2023
Pooled	1,051,594	2,110,992	2,404,358	758,228	758,228	2,344,736	2,530,089	572,874	572,874	2,349,491	2,775,227	147,138
Earmarked	0	7,044,273	5,743,497	1,300,776	1,300,776	8,805,727	9,492,180	614,323	614,323	14,240,790	14,855,113	0
Total	1,051,594	9,155,265	8,147,855	2,059,004	2,059,004	11,150,463	12,022,270	1,187,197	1,187,197	16,590,281	17,630,340	147,138

Key assumptions

Funding mechanisms

USAID- Letter of credit

TGF and BMGF as forecasted in grant agreements

Expenditure forecasts

2021 and 2022 as per current projections

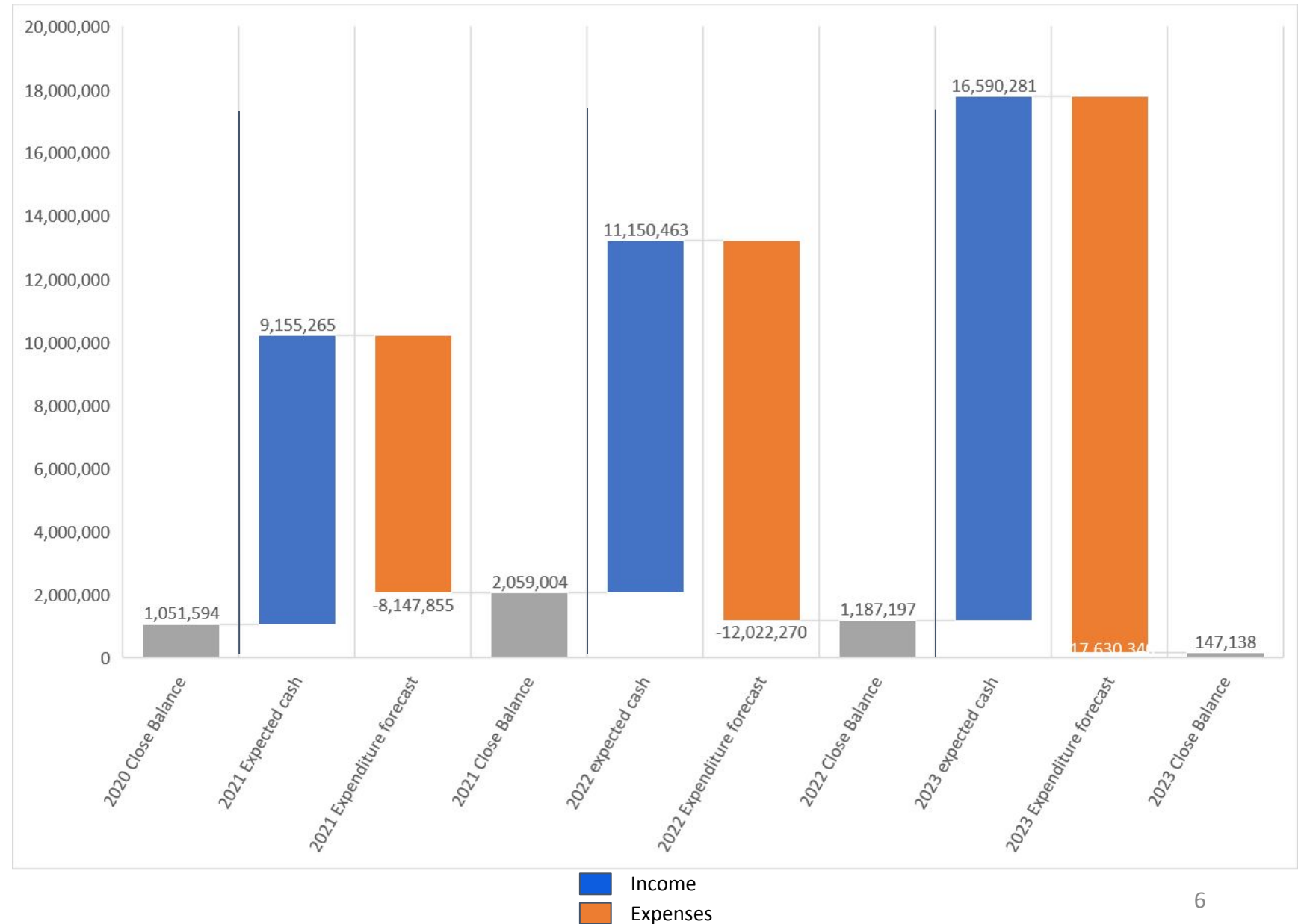
2023 assumes TGF and BMGF to be fully spent in life of the project (2023)

Detailed budgeting is not done for 2023 - numbers based on assumptions

Any minor changes will result in adjustments to forecasted closing balance

Consolidated Cash forecast -2022,2023

	Total
2020 Close Balance	1,051,594
2021 Expected cash	9,155,265
2021 Expenditure forecast	-8,147,855
2021 Close Balance	2,059,004
2022 expected cash	11,150,463
2022 Expenditure forecast	-12,022,270
2022 Close Balance	1,187,197
2023 expected cash	16,590,281
2023 Expenditure forecast	-17,630,340
2023 Close Balance	147,138



Reserve Account

While use of reserves policy is now approved, strategy on reconstitution of reserves is pending.

Reserve Account Status	
Strategic Reserve	0
Sustainability Reserve	0
Total Reserve accounts	0

RBM 2022 Projections compared to scenario planning presented to the Board

Pooled funds projected expenditure is at similar level to the scenario planning that was approved by the Board at Board Working Session of 14 July 2021

Account	2022 Budgeted expenditure	2022 Scenario planning
Pooled Funds	2,530,089	2,568,793
Earmarked Funds	9,492,180	11,425,861
TOTAL Funds	12,022,270	13,994,654

RBM 2023 Scenario

Year	Account	Carry forward balance from previous years	Projected income	Estimated Projected expenditure	Carry forward to 2024
2023	Pooled	495,061	2,427,304	2,775,227	147,138
2023	Earmarked	6,578,305	11,786,350	14,855,113	3,509,542

The scenario planning is for analysis only as no detailed budgeting is done for 2023

2021 Finance update- key points to note

1. The cost allocation applied based on revised 2021 workplan.
2. Despite projected positive balance for 2023, key risks are as follows:
 - Assumptions are based on current best estimates and any unforeseen events would create risks for the continuity of the Partnership.
 - The projected carry forward for pooled funds from 2023 scenario is minimal and may not cover any cessation costs.
 - No funding for 2024 and beyond means that RBM would require confirmation of funding as soon as possible.

RBM Audit status update

Audit	Number of Observations previously reported (October 26 Board meeting)	Submitted for closure in November under review by IAIG	Under implementation	Current Status
2018 Special Scope Audit*	1	1		Submitted for closure
2019 Internal Audit	7	4	3	4 items submitted for closure and 3 Partially Implemented
2021 Special Scope Audit	6		6	Partially Implemented

Of the 6 items projected for closure in November 2021, 5 have been submitted for closure to IAIG with 1 being moved to close by 31 December 2021

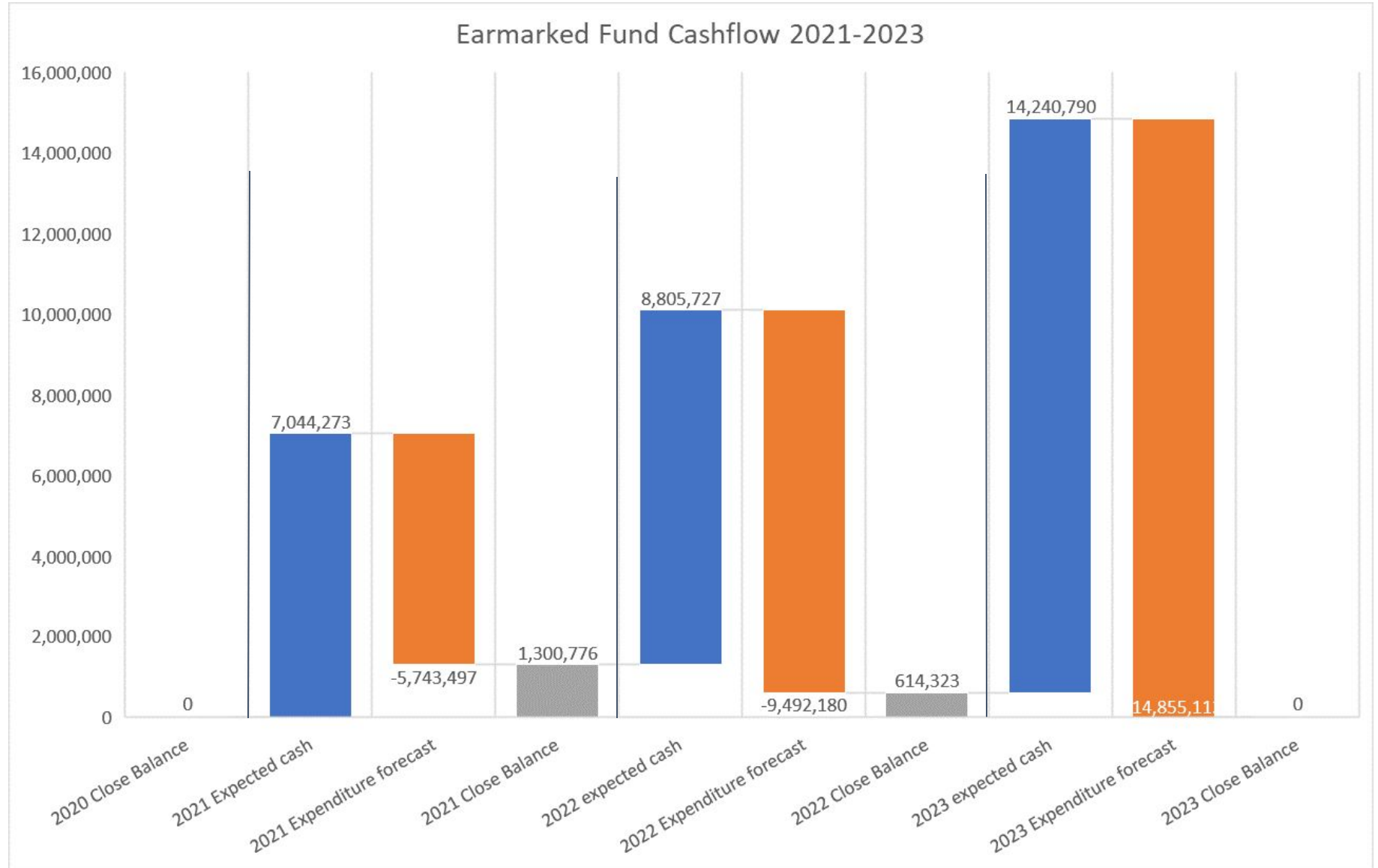
#	Observation	Status	UNOPS/RBM status update	Pending action	Expected completion date
2018 Audit					
1	Salary overpayment, reporting to the Management and assessment of the overall risk of salary overpayment	Implemented and submitted to IAIG for review and closure			
2019 Audit					
1	Communication process between the Secretariat and the Board	Partially Implemented	1) The Board Communication Plan was finalized and in the end of April approved by the Board Leadership. 2) Monthly Board Leadership/Secretariat calls have taken place and the minutes have been filed.	Providing evidence of effective communication between the Board and the Secretariat, including escalation of risks.	31 December 2021
2	Programme continuity	Outstanding	ToR for OI Implementation finalized. The new OI and JHA were promulgated in January 2021 and have been shared with RBM and the Board.	Evidence of successful implementation of the new OI and completion of the functional review. Pending feedback on the JHA from the Board to be able to proceed.	31 December 2021
3	Overpayment of IICA fee	Implemented and submitted to IAIG for review and closure			
4	Grantees' selection process	Closed	Closed	NONE. FULLY IMPLEMENTED	21 October 2021
5	Financial monitoring of grant expenditure	Closed	Closed	NONE. FULLY IMPLEMENTED	21 October 2021
6	Supplementary DSA	Closed	Closed	NONE. FULLY IMPLEMENTED	14 October 2020
7	Contract management and usage of external long term agreements	Closed	Closed	NONE. FULLY IMPLEMENTED	21 October 2021
8	RBM workshops budget forecasting	Closed	Closed	NONE. FULLY IMPLEMENTED	27 August 2020
9	RBM governance	Partially implemented	1) The Accountability and Performance Assessment exercise was discussed in the Board Meeting in December 2020 and the Board Performance and Accountability Committee (BPAC) was formed including 5 members. The accountability framework still to be examined and an independent assessment to be conducted. The BPAC meetings put on hold. 2) The Board gender/diversity consideration and rotation implemented.	Two actions are still pending, the BPAC follow up on the accountability framework and the independent assessment. On gender/diversity consideration and rotation, 4 new Board members (2 male, 2 female replacing 4 male) have been approved in the 19th Board Meeting and are currently onboarding.	31 December 2021
10	ICA award DOA non-compliance	Implemented and submitted to IAIG for review and closure			

#	Observation	Status	UNOPS/RBM status update	Pending action	Expected completion date
2019 Audit					
11	Irregularities in competitive recruitment processes	Implemented and submitted to IAIG for review and closure			
12	General IT controls	Implemented and submitted to IAIG for review and closure			
2021 Special Audit					
1	Establishing reserves	Outstanding	SOP and RACI to be updated pending functional review	Amend SOP and RACI and get donors confirmation Finalise plan to re-establish reserves and have board approval	31 March 2022
2	Establishing reserves (system)	Implemented and submitted to IAIG for review and closure	IAIG has indicated that for the matter to be closed, it requires for the reserves to be funded		10 June 2022
3	Using reserves	Partially implemented	UNOPS/RBM has prepared the draft reserve policy and it is under review. This has been shared with the chair of the AFC and Board	Finalise guidelines on use of reserves and get them approved by the board	31 December 2021
4	Budget	Partially implemented	Draft guidelines are under development	Finalise Financial Management Guidelines and have them approved by the board.	31 March 2022
5	Financial reporting	Outstanding	Draft guidelines are under development	Confirm frequency of reporting and define clear RACI. Finalise Financial Management Guidelines and have them approved by the board.	31 March 2022
6	Governance	Outstanding	Draft risk management guidelines prepared and under review.	Finalise guidelines on risk management and updating the RMF	31 March 2022
7	Accounting	Closed	Closed	NONE. FULLY IMPLEMENTED	18 October 2021
8	Financial reporting	Closed	Closed	NONE. FULLY IMPLEMENTED	18 October 2021

Extra slides

RBM Earmarked Funding Cash forecast - 2022,2023

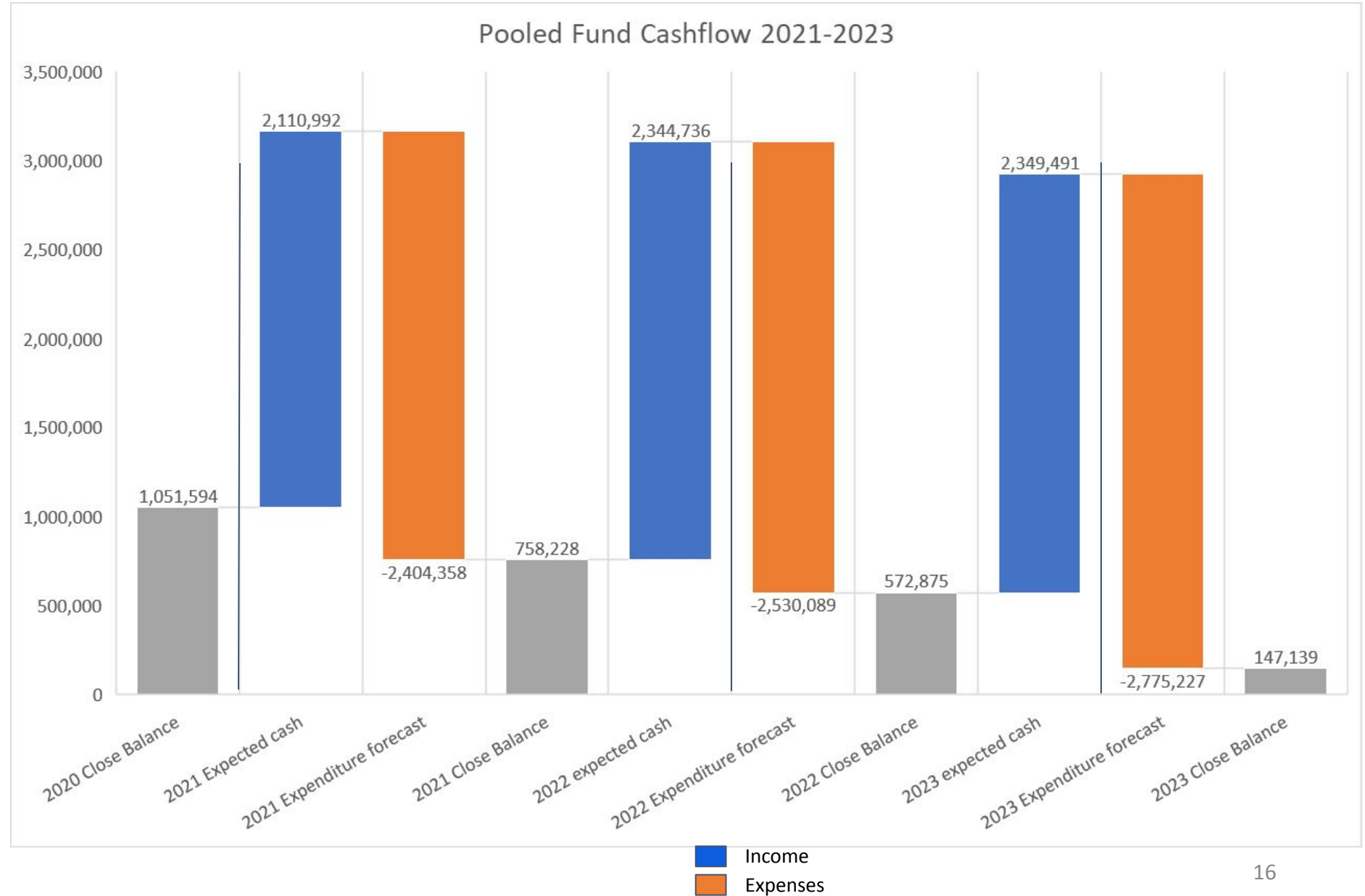
	Total
2020 Close Balance	0
2021 Expected cash	7,044,273
2021 Expenditure forecast	-5,743,497
2021 Close Balance	1,300,776
2022 expected cash	8,805,727
2022 Expenditure forecast	-9,492,180
2022 Close Balance	614,323
2023 expected cash	14,240,790
2023 Expenditure forecast	-14,855,113
2023 Close Balance	0



Income
Expenses

RBM Pooled Funding Cash forecast - 2022,2023

	Pooled
2020 Close Balance	1,051,594
2021 Expected cash	2,110,992
2021 Expenditure forecast	-2,404,358
2021 Close Balance	758,228
2022 expected cash	2,344,736
2022 Expenditure forecast	-2,530,089
2022 Close Balance	572,875
2023 expected cash	2,349,491
2023 Expenditure forecast	-2,775,227
2023 Close Balance	147,139



Item IV of the provisional agenda

Governance

c) Board rotation update from the Board Selection Committee (BSC)

Board rotation update

Upcoming rotations:

- Following the 21st Board Meeting on 3 December 2021, **Richard Kamwi** will step down
- Six additional Board Members will step down in 2022:
 - In May: **Altaf Lal, As Sy, David Reddy** (FC Chair), **Maha Barakat** (Board Chair) and **Winnie Mpanju-Shumbusho**
 - In December: **Mirta Roses**

BSC recommendation on the appointment of new Board Members

Summary of the selection process and the recommendation to the Board

- Guided by RBM Bye-Laws (November 2019) and RBM Board Rotation Policy (November 2017)
- Call for nominations was launched on 24 September 2021 with an initial deadline to receive the nominations by 22 October, extended to 1 November, with the nomination and selection process to conclude on 3 December 2021
- BSC met on 30 November to review the new and previous nominations, and the consolidated scoring, and recommends the following decisions to the RBM Board:
 - **Sherwin Charles** to join the RBM Board immediately after the 21st Board Meeting
 - **Marian W. Wentworth, Nassar Al Mubarak** and **Gladys Antonieta Rojas de Arias** to join the RBM Board in 2022
- In the beginning of 2022, BSC will look into the overall RBM Board composition, its strengths and gaps, and launch a targeted round of call for nominations to conclude at the 2022 May Board Meeting

New Board Members to join the RBM Board

To be appointed at the 21st Board Meeting

- **Sherwin Charles:** CEO, Goodbye Malaria (**South Africa**) with extensive experience in the global health leadership and specifically in malaria, having a unique insight into public health as well as finance background.

To be appointed at the May 2022 Board Meeting (together with other new Board members)

- **Marian W. Wentworth:** President & CEO, Management Sciences for Health (MSH) (**USA**), a leader in managing complex international public health initiatives across diverse cultures, using her private sector and nonprofit acumen to address global health challenges from new vantage points.
- **Nassar Al Mubarak:** Senior Director, Crown Prince Court (**UAE**), leading HH's global health philanthropic function and overseeing program design, communications/ advocacy for the global health portfolio, partnerships and programmes.
- **Gladys Antonieta Rojas de Arias:** Senior Researcher and Co-funder, Center for the Development of Scientific Research (CEDIC) (**Paraguay**) and Secretary General of the Latin American Federation of Parasitology, with extensive leadership experience in malaria control and translating research into policies that led Paraguay to be certified malaria free.

Item IV of the provisional agenda Governance

d) Appointment of the new ARMPC Co-chair

ARMPC Co-chairs rotation update

Summary of the selection process and the recommendation to the Board

- Guided by RBM Bye-Laws (November 2019) and Partner Committee Standard Operating Procedures (November 2017)
- **Elizabeth Ivanovich**, ARMPC Co-chair, stepped down in October 2021
- Current ARMPC Co-chair, **Gareth Jenkins**, started his first term of office in July 2021 (replacing Andrea Lucard)
- Call for nominations for the new ARMPC Co-chair was launched on 29 September 2021 with the initial deadline of 18 October, extended to 26 October. Despite extensive outreach, only 1 nomination was received during the extended nomination period.
- Due to the **high quality** of the received nomination and the **urgent need** to bring capacity to the governance of the ARMPC, the nomination was scored against the set criteria with a clear outcome to recommend the candidate, **Tara Bracken, PhD, Senior Officer, Malaria Advocacy and Communications, UN Foundation**

Item V of the provisional agenda

RBM Workplan and Budget 2022

3 December 2021

Key points to note on the budget assumptions

1. 2021 Brought Forward Balances are based on current best estimates.
2. 2022 projected funding balances are as per available donor funding.
3. No priority 2 activities included , as agreed with FC
4. The costs are covered, this is bare minimum with unfunded activities present
5. Cost allocation policy applied

Decision requested

The secretariat request Board approval of a budget of \$12,022,270m to fund only priority activities

No priority 2 activities included , as agreed with FC

Projected income vs proposed budget

	Pooled Funds BMGF 001	Earmarked USAID 002	Pooled Funds USAID 006	Earmarked GF-CRSPC 008	Earmarked GF-HRSI 010	Earmarked BMGF-Data 011	Total
Balance Brought Forward	289,856	5,957,224	240,285	1,210,910	317,017	148,892	8,164,184
2022 Contribution	1,495,009	5,000,000	1,000,000	2,295,074	542,596	598,772	10,931,451
							0
Total projected income	1,784,865	10,957,224	1,240,285	3,505,984	859,613	747,664	19,095,635
Budgeted amounts (Priority 1)	1,530,600	5,409,337	999,490	2,954,771	492,824	635,248	12,022,270
Funds balance	254,266	5,547,887	240,795	551,213	366,789	112,416	7,073,366

Previous budget analysis

Budget per Category (in USD)	2019 Budget	2020 Budget	2021 Budget	2021 Revised Budget	2022 Budget
Program Activities	6,245,952	9,678,842	7,233,000	5,324,836	6,613,612
Personnel	2,096,741	3,322,026	4,064,800	3,334,427	3,360,954
Operational Costs	220,008	383,680	378,280	429,424	467,200
Travel	340,000	480,000	480,000	30,097	68,000
Equipment	18,000	20,000	19,000	1,132	51,000
LMDC	396,635	588,590	675,000	675,000	675,000
UNOPS Management Fee	652,214	1,013,120	899,506	685,644	786,504
Grand Total	9,969,550	15,486,258	13,749,586	10,480,560	12,022,270
Total expenditure	9,064,902	10,420,626		8,700,000	

Summary budget by strategic objectives and PCs

2022 Budget Summary by Objective	
Strategic Objective 1: Optimize quality and effectiveness of country and regional programming	\$5,257,184
Strategic Objective 2: Maximize levels of financing	\$878,200
Strategic Objective 3: Facilitate the deployment and scale-up of new products, tools, strategies or approaches	\$0
Cross Cutting Strategic Enabler 1: Open and timely sharing of quality data to drive decision-making, build transparency and foster accountability	\$155,900
Cross Cutting Strategic Enabler 2: Effective Partnership - Meaningful engagement of and participation by diverse malaria partners to drive action	\$98,100
Cross Cutting Strategic Enabler 3: Targeted advocacy and Communications- Targeted advocacy and communications to keep malaria high on global health and development agendas to drive leadership, commitment, and change	\$224,228
Cross Cutting Strategic Enabler 4: Focused Secretariat - Ensuring a Secretariat that energizes the partnership to deliver the strategy	\$4,622,154
UNOPS Management Cost (7%)	\$786,504
GRAND TOTAL	\$12,022,270

2022 Budget Summary by Lead PC		
ARMPC	-	
CRSPC	6,135,384	Earmarked
SCPC	322,328	Pooled
Data	155,900	Earmarked
Cross-Cutting Objectives & RBM Secretariat	4,622,154	Cost allocation policy applied
UNOPS Management Cost (7%)	786,504	Cost allocation policy applied
TOTAL (USD)	12,022,270	

Workplan development process

Partner Committees

Workplan activities are proposed by **Partner Committees**, generated through discussions at the workstream and Steering Committee level.

Partners identify areas where the RBM Partnership can add unique value to the needs of the malaria community.

RBM Partnership Secretariat

The **RBM Partnership Secretariat** consults with Partner Committees to prioritize proposed activities.

Inclusion of activities is based on:

- Alignment with the RBM Strategic Plan
- Available resource envelopes and grants
- Promotion of synergies and avoidance of duplication

RBM Partnership Board

The **RBM Partnership Finance Committee** reviews and provides advice regarding the preparation and presentation of the annual RBM Budget incl. coherent and justifiable division and prioritisation of activities within the annual workplan.

➔ The **RBM Partnership Board** approves the workplan and the budget and ensures the strategic alignment to the Partnership's vision.

Key considerations for 2022

- **Strategic Context:** The **2021–2025 Strategy** was developed through consultation with partners, donors, and the RBM Board, responding to stalled progress and setbacks in the global fight against malaria related to the impact of COVID-19.
- **Programme Continuity:** Need to provide support to countries to maintain coverage of malaria programmes during the pandemic, prevent malaria resurgences, and strengthen partner support.
- **Data for decision-making:** Improving support for high-level partner decision-making to better coordinate and convene quality support to country bottlenecks.
- **7th Global Fund Replenishment:** Critical advocacy and communications priorities are to support a successful Global Fund replenishment, ensuring the sustainability of global resources to fight malaria.

Strategic Plan implementation

Strategic Objectives		Description
SO1	Strategic Objective 1: Optimize the quality and effectiveness of country and regional programming	TA coordination to address country-identified or regional bottlenecks and gaps, support planning processes and address access barriers.
SO2	Strategic Objective 2: Maximize levels of financing	Country - support for GF grant support and domestic resource mobilization
		Global: coord/convening (c/c) donor advocacy through ARMPC workstreams.
SO3	Strategic Objective 3: Facilitate the deployment and scale-up of new products, techniques, or implementation strategies.	Country - peer learning and introduction support for malaria vaccine
		Global: Working Groups and I&A Workstream c/c
SE1	Strategic Enabler 1: Data sharing and use	Expansion of Global Malaria Dashboard and engagement of key stakeholders
SE2	Strategic Enabler 2: Effective partnership	Virtual convenings, staff and Partnership support
SE3	Strategic Enabler 3: Targeted advocacy and communications	Prioritized key Comms activities. Advocacy c/c role.
SE4	Strategic Enabler 4: Focused Secretariat	Full implementation at appropriate scale



Strategic Objective 1: Summary

SO1: Optimize the quality and effectiveness of country and regional programming

- **SO1 activity budget:** \$5,257,184
- **Team:** CRSPC
- **Funders:**
 - PMI/USAID
 - GFATM

Activities in SO1 comprise the CRSPC technical support to countries in the design of quality prioritized programmes, as well as the facilitation of timely access to implementation support to address bottlenecks and gaps, support to countries to strengthen multi-sectoral partnership coordination at the national and subnational levels, and leveraging regional alliances and initiatives to ensure cross-border and cross-sectoral coordination and coherence.



Strategic Objective 2: Summary

SO2: Maximize levels of financing

- **SO2 activity budget:** \$878,200
- **Teams:** ARMPC (LOE only) and CRSPC
- **Funders:**
 - BMGF (ARMPC LOE)
 - PMI/USAID (CRSPC activities)
 - GFATM (CRSPC activities)

SO2 comprises both **global** and **country and regional-level** resource mobilization. The global portions, coordinated by ARMPC, will focus heavily on supporting the global GF Replenishment campaign. Country and regional-level activities, led by CRSPC, will support countries in developing funding proposals, identifying gaps, and capacity building for GF related funding processes.

Strategic Objective 3: Summary

SO3: Facilitate the deployment and scale-up of new products, techniques, or implementation strategies

- **SO3 activity budget:** \$0
- **Teams:** ARMPC and CRSPC

SO3 was included in the Strategy to encourage actions to promote and support the inclusion of interventions in program delivery and foster peer learning and knowledge exchange to facilitate the deployment of new products or strategies. Though no funding is available through the Secretariat for discrete activities under this section, several points of synergy have been identified with activities funded under other SOs. Additionally, the RBM Partnership WGs, which are independently funded and managed, play a key role in facilitating peer learning around new tools, particularly the VCWG, MiPWG, and CMWG.



Strategic Enabler 1: Summary

SE1: Open and timely sharing of quality data to drive decision-making, build transparency and foster accountability

- **SE1 activity budget:** \$155,900
- **Funders:**
 - USAID/PMI (Data Initiative staff LOE)
 - BMGF
- **Team:** Data Initiative

Building on momentum since the conceptualization and early development of the Global Malaria Dashboard in 2020 and 2021, the Data Initiative team will continue to expand the scope and utility of dashboards by integrating additional data sets from key partners, as well as building the user base through meetings with key stakeholders, including malaria programmes and implementing partners.



Strategic Enabler 2: Summary

SE2: Effective Partnership: Meaningful engagement of and participation by diverse malaria partners to drive action

- **SE2 activity budget:** \$98,100
- **Funders:**
 - USAID/PMI (pooled)
 - BMGF (pooled)
- **Teams:** ARMPC and SCPC

This Strategic Enabler currently includes support for the effective functioning of the ARMPC and SCPC, including regular coordination and convening of partners, annual meetings, quarterly calls and associated costs.



Strategic Enabler 3: Summary

SE3: Targeted advocacy and communications to keep malaria high on the global health and development agendas to drive leadership, commitment and change

- **SE3 activity budget:** \$224,228
- **Funders:**
 - USAID/PMI (pooled)
 - BMGF (pooled)
- **Teams:** ARMPC and SCPC

This Strategic Enabler supports key communications activities in 2022, especially including the development of messaging and major events in support of the Global Fund replenishment, along with other malaria community priorities.



Strategic Enabler 3

6.2 Create and coordinate events and campaigns to increase awareness and a sense of urgency, and to drive actions that will accelerate ending malaria

- World Malaria Day coordination and potential virtual event
- Communications positioning ahead of the Global Fund Replenishment

6.3 Connect malaria to the broader sustainable development agenda and build inclusive and multi-sectoral coalitions to increase financial and political support to catalyse actions that will accelerate ending malaria.

- Zero Malaria Starts with Me communications support
- Engagement through Commonwealth and Francophonie platforms

6.4 Enhance sustainability of malaria advocacy efforts at global and country levels to catalyse and hold leadership accountable for actions that will accelerate ending malaria

- Coordination of civil society and community champion training on malaria advocacy through partners.



Strategic Enabler 4: Summary

SE3: Focused Secretariat -- Ensuring a Secretariat that energizes the partnership to deliver the Strategy

- **SE4 budget:** \$4,622,154
- **Funders:**
 - USAID/PMI (cost allocation)
 - BMGF (cost allocation)
 - GFATM (cost allocation)
- **Teams:** All

This Strategic Enabler supports the functioning of the RBM Secretariat, including personnel, travel, operational expenses, equipment, and UNOPS direct costs.